

DPD-3131-59

8 May 1959

MEMORANDUM FOR : Chief, Contracts Branch, DPD

SUBJECT : Memo from DD/P dated 7 May 1959 (CHAL-0663)  
Subj: Program Approval - Granger Repeater (CHAL-0657)

1. I am passing along Mr. Bissell's memo to you (CHAL-0663) wherein he expresses his criticism of the manner in which CHALICE 0657 reached his desk for approval. I believe in the case of this document you do not appear to have participated in its design or its transmission through this office to the DD/P. Consequently, I would suggest that you do not take these comments of the DD/P too personally. I have discussed this matter with [REDACTED] who drafted the bulk of the program approval document, and with [REDACTED] who signed it.

2. I believe Mr. Bissell's discontent in this instance stems largely from the way in which the information was presented to him rather than from the substance of the paper. Unfortunately it was not possible to include all of the pertinent facts bearing on this program approval in the short form method. I have particular reference to his comments in para. 5 of his memo, which were critical of the utilization of Lockheed money to support the Granger objective. As you will see from reading the program approval, it was necessary to program the installation of the Granger kits in the U-2 aircraft against the SP-1918 contract since this work was in effect a modification of the air frame, which is an item of equipment over which Granger has no cognizance. As you know, SP-1918 is sufficiently general to accommodate any of the modifications called for as well as for the IRAN of the vehicle.

3. Despite my obvious attempt here to soften the blow, I do think we have a fundamental question to consider and that is the possibility that the program approval form as presently laid out does not provide sufficient room to give a meaningful digest of a program, especially when it is composed of more than one major item, or where it involves more than one manufacturer. I would therefore appreciate your reactions to my suggestion that we might perhaps wish to make this a two-page form in those cases where the approval is complicated or at the very least, to make provision for the attachment of a supplemental briefing sheet when these conditions prevail.

**JAMES A. CUNNINGHAM, JR.**  
Acting Chief, DFD-DD/P

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DPD-DD/P:JAC Jr/hh

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[illegible]

1. 2017年12月31日，甲公司“应付账款”科目所属各明细科目的期末贷方余额如下表所示：

[illegible]